



iKapa GDS White Paper

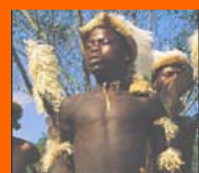
2 December 2008
Governance and Integration
Department of the Premier



Department of the Premier
2 December 2008

Outline of presentation

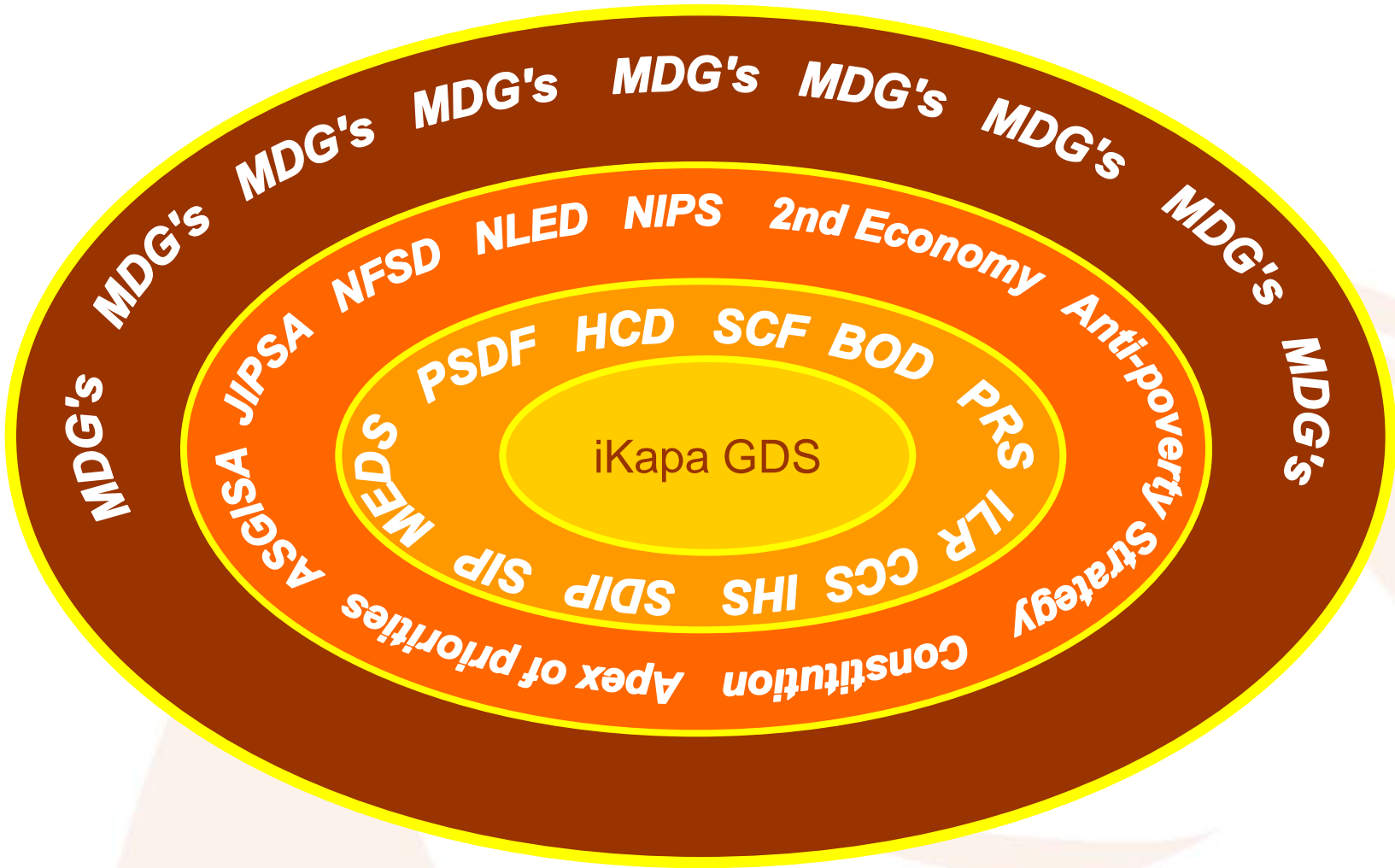
- ◆ **Western Cape Situation**
- ◆ **Strategic Framework**
- ◆ **Implementation Framework**
- ◆ **Alignment and implementation example**







Policy Context

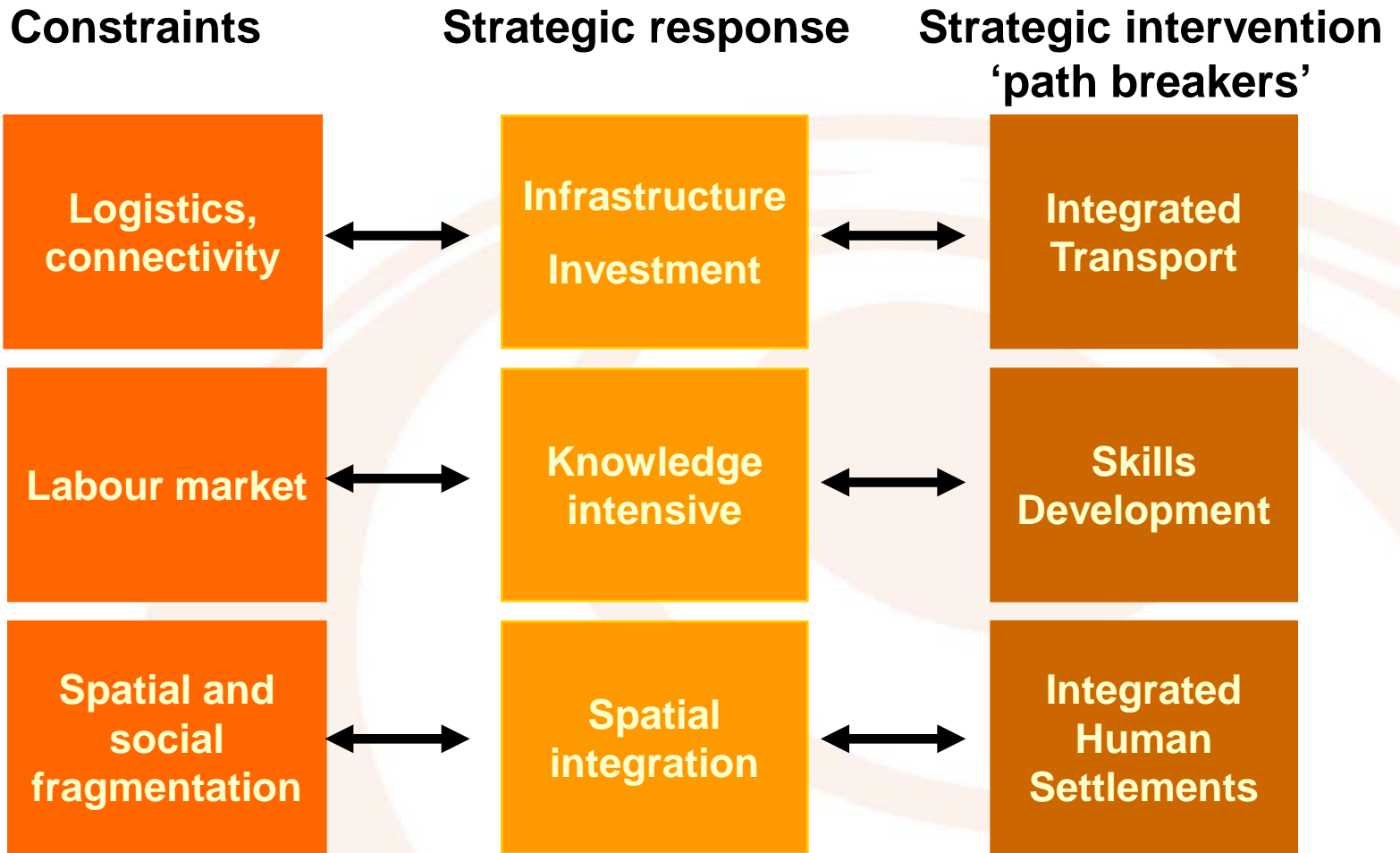


iKapa GDS: Strategic Approach

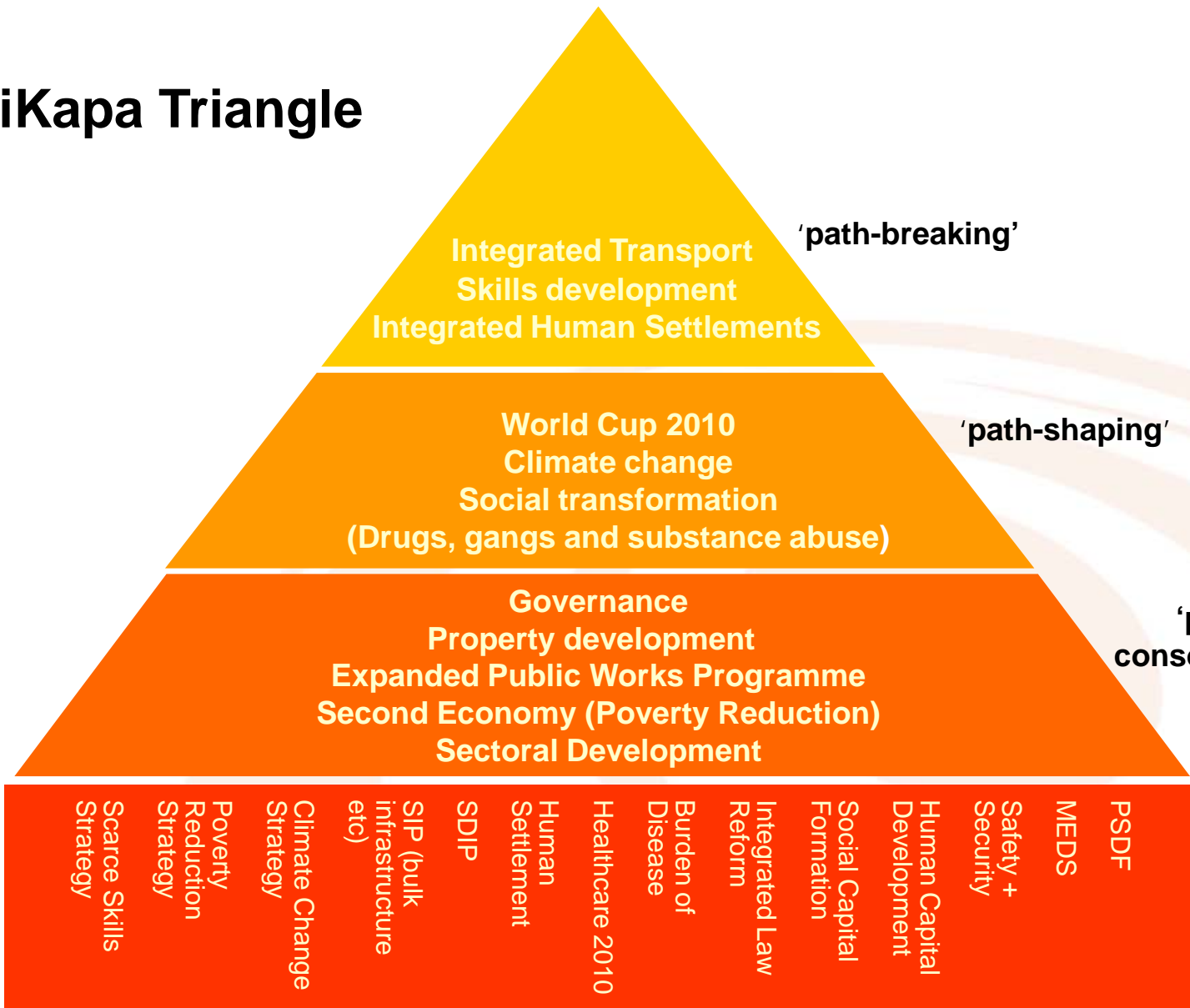
- Developmental state
- Infrastructure-led
- Knowledge-based
- Shared growth
- Social capital
- Spatial focus
- Sustainable development
- Institutional leadership



Shared growth and integrated sustainable development



iKapa Triangle



In Summary

Infrastructure investment

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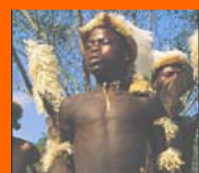
Knowledge-base

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Spatial & Social integration

=

shared growth and integrated sustainable development



Coordination & Alignment

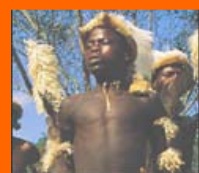
Implementation of iKapa GDS dependent on:

- Policy coherence and coordination
- Integrated planning and implementation
- Integrated resource mobilisation
- Integrated service delivery and strategic action
- Participatory and collaborative governance and delivery



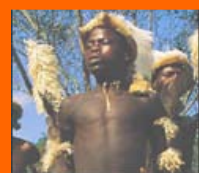
Mainstreaming iKapa GDS

- Planning and budgets:
 - National – NSDP pilot, National IDP steering committee
 - Provincial – MTEC, APP's
 - Local – LG MTEC, GDS's, IDP's
- Performance Management
 - Human Resources
 - Institutional
 - Departmental
- Marketing and Communication
 - iKapa GDS communication plan
- Public engagements
 - Izimbizo
 - PDC
- iKapa 11 workstreams



Resourcing

- National government
- Provincial government
- Local government
- State owned enterprises
- Challenges around alignment, cooperation and coordination
- Public-private partnerships
 - Multi billion budgets
 - Multi year timeframes
 - Multilateral agreements



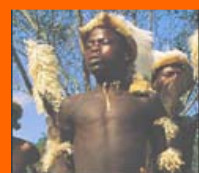
Monitoring & Evaluation

- Results-based monitoring and evaluation
- Indicators – outcome and impact
- DotP independent annual monitoring & evaluation
 - Development trajectory (MDG's & V2014)
 - Progress on achieving iGDS objectives
 - Review areas for improvement



Challenges

- Disjuncture between rationale for planning, resourcing and implementation
 - compliance to legislation (local government) vs. policy intention (provincial and national)
 - lack of alignment between planning and budgetary cycles for local and provincial government
 - Policy and Strategy positions are not necessarily the same for local and provincial government – different emphasis, different spatial anomalies, etc
- ‘Alignment’ as imposed process of compliance to ‘higher’ sphere vs. iterative inter-sphere process of engagement and agreement
- Absence of national development planning system to provide coherent complementary framework for development planning instruments



Challenges (contd.)

- Rationalizing and reconciling planning and policy instruments
- Public Participation processes are fractured and uneven – what is meaningful engagement?
- Agreement on strategic, structural, spatial and social priorities
- Human & Financial Resources
- Transversal Planning and Budgetary Capacity
- IT and M&E systems incl. datasets
- Performance Management Systems
- Variance in Dept level of preparedness



PGDS, MEDS & Spatial Strategies

- Integrated Human Settlements strategy a lead intervention
 - socio-economic and spatial restructuring of the built environment
 - shifting the location of subsidised housing from the outskirts of cities and towns closer to the economic cores of cities and towns
 - Increase to the Integrated Housing and Human Settlement Development Grant



PGDS, MEDS & Spatial Strategies

- Built Environment Support Programme
 - supporting municipalities to develop credible Spatial Development Frameworks and Integrated Human Settlements Plans
 - collaborative initiative between the DLG&H and DEADP
 - part of a pilot project to six municipalities and in the second year of the 2009 MTEF to other municipalities
 - energy efficiency programme in all public buildings



PGDS, MEDS & Spatial Strategies

- Rural Economic Assistance Initiative

- Increasing agricultural support to new agricultural producers
- Developing and supporting new and economically viable, primarily agri-business
- junior farm management course (66 learners)
- 103 bursary students were studying at the Cape Institute for Agricultural Training



PGDS, MEDS & Spatial Strategies

- MEDS focus on key sectors of the economy that are competitive and can be expanded
- Target of creating 100 000 job opportunities over the 2009 MTEF through work opportunities and skills development programmes
- DEDT undertaken skills research in targeted MEDS sectors to identify the skills requirements of key sectors in the WC economy
 - Boat Building Training Centre of Excellence in response to the training needs of a growing boat building industry
 - Siyenyuka Contractor Incubator Programme (51 contractors enrolled in the programme)





Thank You

